### EXTENDED TO AUGUST 17, 2015

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www.irs.gov/form990.

Inspection

~ ·	01 111	e 2014 calendar year, or tax year beginning	enung		
<b>B</b> (	Check if pplicab	C Name of organization INTERNATIONAL CONSORTIUM FOR HEALTH		D Employer identifi	cation number
	Addre	OUTCOMES MEASUREMENT, INC.			
	Name chang			46-0	854621
	∏lnitial _returr ∏Final	Number and street (or P.U. Dox if mail is not delivered to street address)	Room/suit	E Telephone numbe	
	returrلـــ termiı	V	1 1	G Gross receipts \$	1,518,615.
	ated Amen	nded Campotoce wa 02129		-	-
H	returr Appli tion		K AKE	H(a) Is this a group r for subordinates	
	pendi	SAME AS C ABOVE		H(b) Are all subordinates i	·····- —
1 7	Γαν <sub>-</sub> Δν	tempt status: $X = 501(c)(3) = 501(c)(1)$ (insert no.) $4947(a)(1)$	or 52		list. (see instructions)
		ite: HTTP://ICHOM.ORG	01 02	H(c) Group exemption	,
		f organization: X Corporation Trust Association Other	ı Yea		M State of legal domicile: DE
	art I	Summary	1		···
	1	Briefly describe the organization's mission or most significant activities: TO D	EFINE	A GLOBAL ST	ANDARD SET
Activities & Governance		OF OUTCOME MEASURES THAT REALLY MATTER T	O PAT	IENTS FOR TH	E MOST
rna	2	Check this box  if the organization discontinued its operations or dispo	sed of mo	re than 25% of its net a	ssets.
ove	3	Number of voting members of the governing body (Part VI, line 1a)		3	4
ه ت	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	3
es	5	Total number of individuals employed in calendar year 2014 (Part V, line 2a)		5	15
ĭ	6	Total number of volunteers (estimate if necessary)			0
Act	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.
	b	Net unrelated business taxable income from Form 990-T, line 34			0.
			<u> </u>	Prior Year	Current Year
ne	8	Contributions and grants (Part VIII, line 1h)		325,417.	
len/	9	Program service revenue (Part VIII, line 2g)		0.	113,648.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	45.
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		325,417.	
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		363,038.	
ses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		363,036.	756,756.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 5-10)  Total fundraising expenses (Part IX, column (D), line 25)  213,8		0.	0.
Ä				210,434.	577,642.
		, , , , , , , , , , , , , , , , , , , ,		573,472.	
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		-248,055.	
es es		neverue less expenses. Subtract line 16 front line 12		Beginning of Current Year	End of Year
ets ( lanc	20	Total assets (Part X, line 16)	<u> </u>	184,277.	473,509.
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26)		11,465.	
<u>H</u> H	22	Net assets or fund balances. Subtract line 21 from line 20		172,812.	357,049.
	art II			•	· ·
Und	er pen	alties of perjury, I declare that I have examined this return, including accompanying schedule	es and state	ments, and to the best of m	y knowledge and belief, it is
true	, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of w	hich prepar	er has any knowledge.	
Sig	n	Signature of officer		Date	
Her	е	JESS AISENBREY, VP OF IMPLEMENTATION			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid		SANDRA M. BROWN, CPA		07/22/15 if self-employ	P01614103
	parer	Firm's name SMITH, SULLIVAN & BROWN, P.C.		Firm's EIN ▶	43-1985162
Use	Only	Firm's address 80 FLANDERS ROAD - SUITE #200		,_	00) 084 5455
		WESTBOROUGH, MA 01581		Phone no. (5	08) 871-7178
May	/ the I	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

Pa	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	TO DEFINE A GLOBAL STANDARD SET OF OUTCOME MEASURES THAT REALLY MATTER
	TO PATIENTS FOR THE MOST RELEVANT MEDICAL CONDITIONSAND DRIVE
	ADOPTION OF THESE MEASURES WORLDWIDE TO UNLOCK THE POTENTIAL OF
	VALUE-BASED HEALTH CARE
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 864,557 • including grants of \$ 0 • ) (Revenue \$ 113,648 • )
	ICHOM IS TRANSFORMING HEALTH CARE BY CREATING A STANDARDIZED SET OF THE
	SPECIFIC HEALTH OUTCOMES TO MEASURE FOR A GIVEN DISEASE OR CONDITION.
	THE EXISTENCE OF STANDARDIZED OUTCOME METRICS WILL EMPOWER CLINICIANS
	WORLDWIDE TO MEASURE AND COMPARE PATIENTS' OUTCOMES AND TO LEARN FROM
	EACH OTHER HOW TO IMPROVE THOSE OUTCOMES OVER TIME. AS A RESULT,
	PATIENTS WILL BE MORE LIKELY TO RECEIVE HIGH QUALITY CARE AT THE RIGHT
	TIME, WHICH OFTEN HAS THE ADDED BENEFIT OF REDUCING HEALTH CARE COSTS
	BY PREVENTING MEDICAL ERRORS AND UNNECESSARY TREATMENTS. AS
	AGREED-UPON METRICS FOR COMPARING HEALTH OUTCOMES BECOME PUBLIC,
	PATIENTS WILL BE ABLE TO USE VALID DATA TO FIND THE CARE PROVIDERS BEST
	SUITED TO THEIR NEEDS.
4b	(Code:) (Expenses \$) (Revenue \$)
4c	(Code:) (Expenses \$
	· · · · · · · · · · · · · · · · · · ·
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 864,557.
	Form <b>990</b> (2014)

#### Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	<u> </u>		Ė
	complete Schedule G, Part III	19		х
202	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
	1. 150 to mile 250, and the organization attach a copy of the addition initiation statements to this folding		000	(001.4)

#### Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	l		\ <sub>32</sub>
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	l		\ <sub>32</sub>
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			Х
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		<u> </u>
C	I' I I I I I I I I I I I I I I I I I I	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	23		
00	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
٠.	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		37	
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2014)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			Ш
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		_X_
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		_X_
b	If "Yes," enter the name of the foreign country: ►			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		_ <u>X</u> _
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		<u> </u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			37
	to file Form 8282?	7с		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			37
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
_	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0-		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
a 10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
b	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	u		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
-	Note. See the instructions for additional information the organization must report on Schedule O.	. 34		
h	Enter the amount of reserves the organization is required to maintain by the states in which the			
~	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Form	990	(2014)

INTERNATIONAL CONSORTIUM FOR HEALTH OUTCOMES MEASUREMENT, INC. Form 990 (2014) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 3 **b** Enter the number of voting members included in line 1a, above, who are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, or trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 X Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or X more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes X 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Х in Schedule O how this was done 12c  $\overline{\mathbf{x}}$ 13 Did the organization have a written whistleblower policy? 13 X Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official X **b** Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b

#### Section C. Disclosure

17	List the states with which a c	by of this Form 990 is red	quired to be filed $ ho MA$
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18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

X Upon request Own website Another's website Other (explain in Schedule O)

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records: JESS AISENBREY, VP OF IMPLEMENTATION - (617) 714-3294

14 ARROW STREET, NO. 11, CAMBRIDGE, MA 02138

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII
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#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization		T	ai il∠c			nhe	ısal			<b>(E)</b>
(A)	(B)			Pos	C) ition	,		(D)	(E)	(F)
Name and Title	Average	(do	not c	heck	more	than	one	Reportable	Reportable	Estimated
	hours per week	offi	, unle cer ar	ss pe nd a d	rson Iirecto	is bot or/trus	n an tee)	compensation from	compensation from related	amount of other
	(list any	tor						the	organizations	compensation
	hours for	direc				D.		organization	(W-2/1099-MISC)	from the
	related	tee or	stee			ensate		(W-2/1099-MISC)	,	organization
	organizations	Individual trustee or director	Institutional trustee		oyee	ompe				and related
	below	vidua	tution	Je.	Key employee	loyee	ner			organizations
	line)	Indi	Insti	Officer of the contract of the	Key	Highest compensated employee	Former			
(1) MICHAEL PORTER	1.00									
TREASURER		Х		Х				0.	0.	0.
(2) STEFAN LARSSON	1.00									
SECRETARY		Х		Х				0.	0.	0.
(3) MARTIN INGVAR	1.00									
DIRECTOR		Х						0.	0.	0.
(4) JENS DEERBERG-WITTRAM	40.00									
PRES (THRU 9/14)/DIR (EFF 9/14)		Х		Х				179,165.	0.	0.
(5) CHRISTINA RANGEMARK AKERMAN	40.00									
PRESIDENT (EFF 9/14)		1		Х				100,000.	0.	2,484.
(6) CALEB STOWELL	40.00									-
VP OF RESEARCH AND DEVELOPMENT		1		Х				27,716.	0.	0.
								,		
		1								
		1								
		1								
		1								
		1								
		1								
		1								
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	<u> </u>	1								
	+	<u> </u>	$\vdash$	-		$\vdash$	_			
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	+	-		$\vdash$		-				
		4								

Form **990** (2014)

Page 7

	1 990 (2014) OUTCOMES									46-08	854	621	Pa	age 8
Pa	rt VII Section A. Officers, Directors, Trus		ploy	ees			ghe	st C	1	es (continued)				
	(A) Name and title	(B) Average hours per week	box offi	not c	Positive Pos	ition more rson	than is bot	h an	( <b>D</b> ) Reportable compensation from	(E) Reportable compensatio from related	n	an	(F) stimate nount other	
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organization (W-2/1099-MIS		fr org an	pensa om the anizati d relate anizatio	e ion ed
	Sub-total  Total from continuation sheets to Part VI							<b>▶</b>	306,881.		0.		2,4	0.
<u>d</u>	Total (add lines 1b and 1c)							<b>►</b> no r	306,881. eceived more than \$100	0.000 of reportab	0 <b>.</b> le		2,4	84.
	compensation from the organization												Yes	No
3	Did the organization list any <b>former</b> officer, line 1a? If "Yes," complete Schedule J for s	•			•	•	•		highest compensated e			3		X
4	For any individual listed on line 1a, is the su and related organizations greater than \$150	0,000? If "Yes,	le co " <i>co</i>	omp <i>mpl</i> e	ensa ete S	atior Sche	and adule	d ot	her compensation from for such individual	the organization		4	х	
5 Sec	Did any person listed on line 1a receive or a rendered to the organization? If "Yes," cometion B. Independent Contractors					•			•			5		Х
1	Complete this table for your five highest co										npens	ation	from	
	the organization. Report compensation for (A)  Name and business	•		ONI		VILITI	Or w		(B)  Description of s		C	(Compe	<b>)</b> nsatio	n
2	Total number of independent contractors (i \$100,000 of compensation from the organic	•	ot li	mite	d to		se lis	stec	d above) who received n	nore than				
												Form	990 (2	2014)

Form 990 (2014)

OUTCOMES MEASUREMENT, INC. Part VIII Statement of Revenue

		Check if Schedule O cont	ains a response	or note to any lir	ne in this Part VIII			
				,	(A)	(B)	(C)	( <b>D</b> ) Revenue excluded
					Total revenue	Related or exempt function	Unrelated business	from tax under
						revenue	revenue	sections 512 - 514
ts t	1 a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues						
Ę,		Fundraising events						
###		Related organizations						
S, E		Government grants (contribut	·····					
Sign		All other contributions, gifts, gran	·					
her	·	similar amounts not included abo		404,922.				
ÖĒ	a	Noncash contributions included in lines		· · · · · · · · · · · · · · · · · · ·				
Sor	_	Total. Add lines 1a-1f			1,404,922.			
		Total Add in 100 Ta 11		Business Code				
ø	2 a	EVENT FEES		900099	101,087.	101,087.		
ار <u>ج</u>	b	TACET DAGRAGE ON	NETWORK	900099	12,561.	12,561.		
Program Service Revenue	c				,	,		
E S	d							
Pg	e							
Pr	f	All other program service reve	anue					
	'	Total. Add lines 2a-2f			113,648.			
	3	Investment income (including						
	Ü	other similar amounts)			45.			45.
	4	Income from investment of ta						
	5	Royalties						
	3	Hoyanies	(i) Real	(ii) Personal				
	6 2	Gross rents	(i) Heal	(II) Fersonal				
		Gross rents Less: rental expenses						
		Rental income or (loss)						
		Net rental income or (loss)						
		Gross amount from sales of	(i) Securities	(ii) Other				
	/ a		(I) Securities	(ii) Other				
	<b>h</b>	assets other than inventory						
	b	Less: cost or other basis						
	_	and sales expenses						
		Gain or (loss)		<b></b>				
		Net gain or (loss)		·····				
ıne	ва	Gross income from fundraisin						
Reveni		including \$	of					
Be		contributions reported on line	•					
Other		Part IV, line 18						
ĕ ∣		Less: direct expenses						
		Net income or (loss) from fund		<b>&gt;</b>				
	9 a	Gross income from gaming ac						
		Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gam		<b></b>				
	ю а	Gross sales of inventory, less						
		and allowances						
		Less: cost of goods sold						
ŀ	С	Net income or (loss) from sale						
}	11 a	Miscellaneous Revenu	l <del>U</del>	Business Code				
	b							
	q							
	a	All other revenue						
	12	<b>Total.</b> Add lines 11a-11d <b>Total revenue.</b> See instructions.			1,518,615.	113,648.	0.	45.
43200 11-07-		TOTAL TOVOLING. OGG IIISTI UCUUIIS.		<b>P</b>	_,_,,		<u> </u>	Form <b>990</b> (2014)
11-07-	14							(20 14)

#### Part IX | Statement of Functional Expenses

	ion 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a response	se or note to any line in	this Part IX		X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		·		·
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	200 265	02 605	114 226	111 504
	trustees, and key employees	309,365.	83,605.	114,236.	111,524.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	390,356.	340,755.	47,157.	2 444
7	Other salaries and wages	390,330.	340,733.	47,137.	2,444.
8	Pension plan accruals and contributions (include				
•	section 401(k) and 403(b) employer contributions)	10,595.	6,051.	2,632.	1 012
9	Other employee benefits	46,420.	27,120.	11,106.	1,912. 8,194.
10	Payroll taxes	40,420.	27,120.	11,100.	0,194.
11	Fees for services (non-employees):				
a		10,830.		10,830.	
b		6,639.		6,639.	
	Accounting	0,033.		0,033.	
d	Lobbying Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g					
9	column (A) amount, list line 11g expenses on Sch 0.)	168,466.	150,256.	8,309.	9.901.
12	Advertising and promotion	63,312.	35,626.	10,407.	9,901. 17,279.
13	Office expenses	33,643.	19,513.	8,074.	6,056.
14	Information technology	30,420.	15,210.	, -	15,210.
15	Royalties	, ,	,		- ,
16	Occupancy	87,959.	51,016.	21,110.	15,833.
17	Travel	117,264.	93,811.	•	23,453.
18	Payments of travel or entertainment expenses	,	-		·
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	41,744.	38,678.	1,752.	1,314.
20	Interest	379.	220.	91.	68.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,005.		3,005.	
23	Insurance	3,817.	2,214.	916.	687.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	DUES AND FEES	5,746.	0.	5,746.	0.
b	MISCELLANEOUS EXPENSES	3,284.	0.	3,284.	0.
С	PRINTING	1,134.	482.	652.	0.
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,334,378.	864,557.	255,946.	213,875.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2014)

Part X | Balance Sheet

Part X	<b>X</b>	Balance Sheet					
		Check if Schedule O contains a response or not	te to an	y line in this Part X	·····		
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	1	Cash - non-interest-bearing			139,539.	1	203,228
2	2	Savings and temporary cash investments				2	
3	3	Pledges and grants receivable, net			35,000.	3	223,706
4	4	Accounts receivable, net			4		
5	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compensations	ated em	ployees. Complete			
		Part II of Schedule L				5	
6	6	Loans and other receivables from other disquali					
		section 4958(f)(1)), persons described in section	1 4958(d	c)(3)(B), and contributing			
		employers and sponsoring organizations of sec		-			
တ္က		employees' beneficiary organizations (see instr).				6	
Assets	7	Notes and loans receivable, net				7	
ءَ   کھ	3	Inventories for sale or use				8	
9		Prepaid expenses and deferred charges			0.	9	3,891
		Land, buildings, and equipment: cost or other	I I				,
		basis. Complete Part VI of Schedule D	10a	28,696.			
	b	Less: accumulated depreciation		3,790.	3,928.	10c	24,906
11		Investments - publicly traded securities	·	11	,		
12		Investments - other securities. See Part IV, line				12	
13		Investments - program-related. See Part IV, line				13	
14		Intangible assets				14	
15		Other assets. See Part IV, line 11	5,810.	15	17,778		
16		Total assets. Add lines 1 through 15 (must equ			184,277.	16	473,509
17		Accounts payable and accrued expenses			11,465.	17	42,288
18		Grants payable				18	-
19		Deferred revenue			0.	19	61,004
20		Tax-exempt bond liabilities				20	,
21	1	Escrow or custodial account liability. Complete				21	
		Loans and other payables to current and former					
<u>≅</u>		key employees, highest compensated employee					
Liabilities		Complete Part II of Schedule L				22	
23 ا ٿ	3	Secured mortgages and notes payable to unrela			0.	23	13,168
24		Unsecured notes and loans payable to unrelate				24	-
25		Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines					
		Schedule D				25	
26	6	Total liabilities. Add lines 17 through 25			11,465.	26	116,460
		Organizations that follow SFAS 117 (ASC 958					
ဖွ		complete lines 27 through 29, and lines 33 ar					
ğ   27	7	Unrestricted net assets			172,812.	27	112,049
<u>e</u> 28	3	Temporarily restricted net assets				28	245,000
<u>p</u> 29	9					29	
- -		Organizations that do not follow SFAS 117 (A	SC 958	3), check here 🕨 🗌			
<u></u>		and complete lines 30 through 34.					
<del>ध</del> । 30	0	Capital stock or trust principal, or current funds				30	
Net Assets or Fund Balances 32 33 33 33 33 33 33 33 33 33 33 33 33 3	1	Paid-in or capital surplus, or land, building, or ed				31	
전   32	2	Retained earnings, endowment, accumulated in				32	
ž   33	3	Total net assets or fund balances			172,812.	33	357,049
34	4	Total liabilities and net assets/fund balances			184,277.	34	473,509

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,51		
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	,33	4,3	78.
3	Revenue less expenses. Subtract line 2 from line 1	3			4,2	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		17	2,8	12.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10		35	7,0	49.
Pa	rt XIII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	5,			
	consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	t,			
	review, or compilation of its financial statements and selection of an independent accountant?			2c		X
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	udit			
	Act and OMB Circular A-133?			За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired au	ıdit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

INTERNATIONAL CONSORTIUM FOR HEALTH OUTCOMES MEASUREMENT, INC.

Employer identification number 46-0854621

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations ...... Provide the following information about the supported organization(s) (iv) Is the organization (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of listed in your (described on lines 1-9 organization support (see other support (see governing document? above or IRC section Instructions) Instructions) Yes No (see instructions))

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 432021 09-17-14

### Schedule A (Form 990 or 990-EZ) 2014 OUTCOMES MEASUREMENT, INC.

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sed	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")			423,542.	325,417.	1404922.	2153881.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3			423,542.	325,417.	1404922.	2153881.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						819,447.
6	Public support. Subtract line 5 from line 4.						1334434.
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
7	Amounts from line 4	, ,	, ,	423,542.	325,417.	1404922.	2153881.
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources					45.	45.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						2153926.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	113,648.
13	First five years. If the Form 990 is for	the organization's	first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
	organization, check this box and stop	here					<b>&gt;</b> X
Sed	ction C. Computation of Publi	ic Support Pe	rcentage				
14	Public support percentage for 2014 (I	ine 6, column (f) d	vided by line 11, o	column (f))		14	%
15	Public support percentage from 2013	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2014. If the o	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or n	nore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organizatior	١			▶□
b	33 1/3% support test - 2013. If the o	organization did no	t check a box on	line 13 or 16a, and	line 15 is 33 1/3%	or more, check th	nis box
	and stop here. The organization quali	ifies as a publicly s	supported organiz	ation			▶□
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check t	his box and <b>stop h</b>	ere. Explain in Par	t VI how the orgar	nization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		▶□
b	10% -facts-and-circumstances test						
	more, and if the organization meets th	-					
	organization meets the "facts-and-circ	cumstances" test.	The organization	qualifies as a public	cly supported orga	anization	
18	Private foundation. If the organizatio	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instruction	s ▶
						dula A /Earm 000	000 FT) 0044

Schedule A (Form 990 or 990-EZ) 2014

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	siow, picase com	proto r ure m.				
	endar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and		, ,	. ,	, ,	, ,	,,
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support				,	i	
	endar year (or fiscal year beginning in)	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Amounts from line 6						
10	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
•••	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
10	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
40	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)				<u> </u>	504( )(0)	<u> </u>
14	First five years. If the Form 990 is for	· ·			•	. , . ,	
<u> </u>	check this box and stop here ction C. Computation of Publ						<b>P</b>
	Public support percentage for 2014 (I			acluma (fl)		15	
	Public support percentage from 2013					16	<u>%</u> %
	ction D. Computation of Inves					1 10 1	70
17						17	%
	Investment income percentage from 2					18	<del></del>
	a 33 1/3% support tests - 2014. If the						
.50	more than 33 1/3%, check this box a						
ŀ	33 1/3% support tests - 2013. If the						
•	line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization			•		•	

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI. including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in

#### Part VI.

- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
4		
1		
2		
За		
3b		
3c		
4a		
4b		
4c		
5a		
5b 5c		
- 50		
6		
-		
_		
7		
8		
9a		
04		
9b		
9c		
90		
10a		
10b		
n 990 or 99	0-EZ)	2014

Par	t IV   Supporting Organizations <sub>(continued)</sub>			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
		1a		
b		1b		
	• • • • • • • • • • • • • • • • • • • •	1c		
	tion B. Type I Supporting Organizations	<u> </u>		
	non bi Type i capporang organizatione		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		103	140
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <i>Part VI</i> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	1		
0	, ,,,,	-		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
<u> </u>	1 7 11 0 0	2		
Seci	tion C. Type II Supporting Organizations	$\overline{}$	1	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	· · · · · · · · · · · · · · · · · · ·	1		
Sect	tion D. Type III Supporting Organizations	—		
		$\blacksquare$	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc	tions)	) <u>.                                    </u>	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
		3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

### Schedule A (Form 990 or 990-EZ) 2014 OUTCOMES MEASUREMENT, INC.

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust o	n Nov. 20, 1970. <b>See instr</b> i	uctions. All
	other Type III non-functionally integrated supporting organizations must co	mplete :	Sections A through E.	
Cont	ion A - Adjusted Net Income		(A) Prior Voor	(B) Current Year
Seci	ion A - Adjusted Net Income		(A) Prior Year	(optional)
_1_	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
_8_	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3_	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
_5_	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6_	Multiply line 5 by .035	6		
_7_	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
_1_	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionall	y-integra	ated Type III supporting org	ganization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014 OUTCOMES MEASUREMENT, INC.

Par	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	Ţ
Secti	on D - Distributions		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizatior	ns	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	he organization is responsive	е	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions	Distributable
Jec 11	on E - Distribution Anocations (see instructions)		Pre-2014	Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
а				
b				
С				
d				
е	From 2013			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
i	Carryover from 2009 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section D,			
	line 7: \$			
	Applied to underdistributions of prior years			
b	Applied to 2014 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a				
<u>b</u>				
C	Fundament (1991)			
a	Excess from 2014			

Schedule A (Form 990 or 990-EZ) 2014

#### INTERNATIONAL CONSORTIUM FOR HEALTH

Schedule A (Form 990 or 990-EZ) 2014 OUTCOMES MEASUREMENT, INC.	46-0854621 Page 8
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or	17b: and Part III. line 12.
	,,,
Also complete this part for any additional information. (See instructions).	

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements

Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public

Inspection

OUTCOMES MEASUREMENT, INC.

INTERNATIONAL CONSORTIUM FOR HEALTH

**Employer identification number** 46-0854621

Pai			is or Accounts.Complete if the
	organization answered "Yes" to Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	. ,	. ,
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor adv	ised funds
	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor ac		
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any other purpos	e conferring
	impermissible private benefit?		Yes No
Pai	rt II Conservation Easements. Complete if the org		
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (e.g., recreation or ed	ducation) Preservation of a his	storically important land area
	Protection of natural habitat	Preservation of a ce	rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the form	n of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	•	I I
	listed in the National Register		
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	ne organization during the tax
	year		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
•	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7 8	Amount of expenses incurred in monitoring, inspecting, and a Does each conservation easement reported on line 2(d) above		
0		-	
9	and section 170(h)(4)(B)(ii)?		
•	include, if applicable, the text of the footnote to the organizat	•	
	conservation easements.	ion o imanolal otatomorno triat doscribo	o the organization o accounting for
Pai	rt III Organizations Maintaining Collections of	Art, Historical Treasures, or 0	Other Similar Assets.
	Complete if the organization answered "Yes" to Form 9		
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue state	ement and balance sheet works of art,
	historical treasures, or other similar assets held for public exh	ibition, education, or research in further	rance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describ	pes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue stateme	nt and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	lucation, or research in furtherance of p	ublic service, provide the following amounts
	relating to these items:		
	(i) Revenue included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical trea		
	the following amounts required to be reported under SFAS 17		
а	Revenue included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
b	Assets included in Form 990, Part X		<b>&gt;</b> \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Pai	t III Organizations Maintaining C	ollections of A	rt, Hist	torical Tr	easures,	or Other	Similar As	ssets(continued)
3	Using the organization's acquisition, accessi	on, and other record	ds, checl	k any of the	following that	at are a sigr	nificant use of	its collection items
	(check all that apply):							
а	Public exhibition	d		Loan or exc	hange progr	ams		
b	Scholarly research	е		Other				
С	Preservation for future generations			·				
4	Provide a description of the organization's co	ollections and explai	n how th	ney further t	he organizat	ion's exem	ot purpose in	Part XIII.
5	During the year, did the organization solicit o	r receive donations	of art, hi	storical trea	sures, or oth	er similar a	ssets	
	to be sold to raise funds rather than to be ma	aintained as part of t	the orga	nization's c	ollection?			Yes No
Pai	t IV Escrow and Custodial Arran	<b>gements.</b> Comple	ete if the	organizatio	n answered	"Yes" to Fo	orm 990, Part	IV, line 9, or
	reported an amount on Form 990, Par	t X, line 21.						
1a	Is the organization an agent, trustee, custodi	an or other intermed	diary for	contribution	ns or other as	ssets not in	cluded	
	on Form 990, Part X?							Yes No
b	If "Yes," explain the arrangement in Part XIII							
								Amount
С	Beginning balance						1c	
d	Additions during the year						1d	
е	Distributions during the year						1e	
f	Ending balance						1f	
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21, for 6	escrow or c	ustodial acco	ount liability	?	Yes No
<u>b</u>	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	xplanatio	n has beer	provided in	Part XIII .		L
Pai	rt V Endowment Funds. Complete in	f the organization ar	swered	"Yes" to Fo	rm 990, Part	IV, line 10.		
		(a) Current year	<b>(b)</b> P	rior year	(c) Two yea	rs back (d	<b>)</b> Three years b	ack (e) Four years back
1a	Beginning of year balance							
b	Contributions							
	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the curr	ent year end baland	e (line 1	g, column (	a)) held as:			
а	Board designated or quasi-endowment		%					
b	Permanent endowment	%						
С	Temporarily restricted endowment ▶	<del></del> %						
	The percentages in lines 2a, 2b, and 2c shou	ıld equal 100%.						
3a	Are there endowment funds not in the posse	ssion of the organiz	ation tha	at are held a	and administe	ered for the	organization	
	by:							Yes No
	(i) unrelated organizations							3a(i)
	(ii) related organizations							
b	If "Yes" to 3a(ii), are the related organizations							
4	Describe in Part XIII the intended uses of the	organization's endo	owment :	funds.				
Pai	t VI Land, Buildings, and Equipm	ent.						
	Complete if the organization answered	d "Yes" to Form 990	, Part IV	, line 11a. S	See Form 990	, Part X, lin	e 10.	
	Description of property	(a) Cost or o basis (investr			t or other (other)		umulated eciation	(d) Book value
1a	Land							
	Buildings							
	Leasehold improvements			1	7,289.		1,585.	15,704.
	Equipment			1	1,407.		2,205.	9,202.
	Other							
	I. Add lines 1a through 1e. (Column (d) must e		X, colun	nn (B), line	10c.)			24,906.

Part VII Investments - Other Securities.	,		- v v v - v - v - v r ugo
Complete if the organization answered "Yes"			and after an area dealers like
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E) (F)			
(i) (G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	to Form 990. Part IV.	line 11c. See Form 990. Part X. line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			
Complete if the organization answered "Yes"		line 11d. See Form 990, Part X, line 15.	
	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
<u>(6)</u>			
<u>(7)</u> (8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)		
Part X Other Liabilities.	, 10.)		
Complete if the organization answered "Yes"	to Form 990. Part IV.	line 11e or 11f. See Form 990. Part X. line	25.
1. (a) Description of liability	, <u>, , , , , , , , , , , , , , , , , , </u>	(b) Book value	
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)		
2. Liability for uncertain tax positions. In Part XIII, provide	the text of the footno	ote to the organization's financial statemen	nts that reports the

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Schedule D (Form 990) 2014

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2014 OUTCOMES MEASUREMENT, INC. 46-0 OUTCOMES MEASUREMENT, INC.

1	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a Total revenue, gains, and other support per audited financial statements			1	2,141,226.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities		622,611.	_	
	Recoveries of prior year grants		,	-	
d	Other (Describe in Part XIII.)				
				2e	622,611.
3	Add lines 2a through 2d Subtract line 2e from line 1			3	1,518,615.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				1,310,0131
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)			-	
		•		4c	0.
	Add lines <b>4a</b> and <b>4b</b> Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)			5	1,518,615.
Pa	t XII   Reconciliation of Expenses per Audited Financial Stater				
ı a	Complete if the organization answered "Yes" to Form 990, Part IV, line 12:		iii Experises per	netu	111.
_				1	1,956,989.
1	Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25:			-	1,550,505.
2	• • •	2a	622,611.		
a	Donated services and use of facilities		022,011.	4	
	Prior year adjustments	_		-	
С.	Other losses			-	
d	Other (Describe in Part XIII.)			+	622,611.
_	Add lines 2a through 2d			2e	1,334,378.
3	Subtract line 2e from line 1			3	1,334,370.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1			
a	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)				0
С	Add lines <b>4a</b> and <b>4b</b>			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	1,334,378.
	t XIII Supplemental Information.				
Prov	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa	rt IV. lines 11	and 2b; Part V, line		X. line 2: Part XI.
linaa	and the and Dort VII lines and the Alex complete this part to provide any as		mation	4, i ait	, , <u>_</u> , . <u></u> ,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac		mation.	4, i ait	,, <u>_</u> , . <u>_</u> ,,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac		mation.	4, r art	.,,
			mation.	4, 1 art	, , <b>_</b> , . <b>_</b> ,
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac		mation.	4, 1 ait	.,,
PAI	RT X, LINE 2:		mation.	+, i ait	
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PAI	RT X, LINE 2:	dditional info			
TAX	RT X, LINE 2:  K POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAX	dditional info	TIONS, AND	MAKI	ES A
TAX	RT X, LINE 2:  K POSITION:	dditional info	TIONS, AND	MAKI	ES A
PAI	RT X, LINE 2:  K POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAILY TERMINATION REGARDING THE LIKELIHOOD OF THE	X POSIT	TIONS, AND	MAKI EING	ES A UPHELD
PAI	RT X, LINE 2:  K POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAX	X POSIT	TIONS, AND	MAKI EING	ES A UPHELD
TAX THI	RT X, LINE 2:  K POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAXOREMINATION REGARDING THE LIKELIHOOD OF TODER REVIEW. THE PRIMARY TAX POSITIONS MAD	X POSITHOSE PODE BY	FIONS, AND DSITIONS BE THE ORGANIZ	MAKI LING LATIC	ES A  UPHELD  ON ARE THE
TAX THI	RT X, LINE 2:  K POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAILY TERMINATION REGARDING THE LIKELIHOOD OF THE	X POSITHOSE PODE BY	FIONS, AND DSITIONS BE THE ORGANIZ	MAKI LING LATIC	ES A  UPHELD  ON ARE THE
TAI THI DET	RT X, LINE 2:  C POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAXOREMINATION REGARDING THE LIKELIHOOD OF TODER REVIEW. THE PRIMARY TAX POSITIONS MADESTERORS OF UNRELATED BUSINESS INCOME TAX A	X POSITHOSE PODE BY TAND THE	FIONS, AND DSITIONS BE THE ORGANIZ E ORGANIZAT	MAKI EING ZATION	ES A  UPHELD  ON ARE THE
TAI THI DET	RT X, LINE 2:  K POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAXOREMINATION REGARDING THE LIKELIHOOD OF TODER REVIEW. THE PRIMARY TAX POSITIONS MAD	X POSITHOSE PODE BY TAND THE	FIONS, AND DSITIONS BE THE ORGANIZ E ORGANIZAT	MAKI EING ZATION	ES A  UPHELD  ON ARE THE
TAI  THI  DET  UNI  EX:	RT X, LINE 2:  E POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAXOREMINATION REGARDING THE LIKELIHOOD OF TO  DER REVIEW. THE PRIMARY TAX POSITIONS MAD  ESTENCE OF UNRELATED BUSINESS INCOME TAX A  A TAX-EXEMPT ORGANIZATION UNDER SECTION	X POSITHOSE POR THIS SOLUTION THE SOLUTION T	FIONS, AND DSITIONS BE THE ORGANIZAT E ORGANIZAT (3) OF THE	MAKI EING ZATION INTI	ES A  UPHELD  ON ARE THE 'S STATUS  ERNAL
TAI  THI  DET  UNI  EX:	RT X, LINE 2:  C POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAXOREMINATION REGARDING THE LIKELIHOOD OF TODER REVIEW. THE PRIMARY TAX POSITIONS MADESTERORS OF UNRELATED BUSINESS INCOME TAX A	X POSITHOSE POR THIS SOLUTION THE SOLUTION T	FIONS, AND DSITIONS BE THE ORGANIZAT E ORGANIZAT (3) OF THE	MAKI EING ZATION INTI	ES A  UPHELD  ON ARE THE 'S STATUS  ERNAL
TAX THI DET UNI EXX	RT X, LINE 2:  REPOSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAXOREMINATION REGARDING THE LIKELIHOOD OF TO DER REVIEW. THE PRIMARY TAX POSITIONS MADESTANCE OF UNRELATED BUSINESS INCOME TAX A TAX-EXEMPT ORGANIZATION UNDER SECTION OF THE YEAR PRESENTED, THE OPENING THE YEAR PRESENTED, THE OPENING THE YEAR PRESENTED.	X POSITHOSE POOR BY THE SOLICE ORGANIZED	FIONS, AND DSITIONS BE THE ORGANIZAT E ORGANIZAT (3) OF THE ZATION HAS	MAKI ZATIO ZION INTI	ES A  UPHELD  ON ARE THE  'S STATUS  ERNAL  RECOGNIZED
TAX THI DET UNI EX:	RT X, LINE 2:  E POSITION:  E ORGANIZATION CURRENTLY EVALUATES ALL TAXOREMINATION REGARDING THE LIKELIHOOD OF TO  DER REVIEW. THE PRIMARY TAX POSITIONS MAD  ESTENCE OF UNRELATED BUSINESS INCOME TAX A  A TAX-EXEMPT ORGANIZATION UNDER SECTION	X POSITHOSE POOR BY THE SOLICE ORGANIZED	FIONS, AND DSITIONS BE THE ORGANIZAT E ORGANIZAT (3) OF THE ZATION HAS	MAKI ZATIO ZION INTI	ES A  UPHELD  ON ARE THE  'S STATUS  ERNAL  RECOGNIZED

FILING FOR THE ORGANIZATION, THERE ARE NO TAX PERIODS SUBJECT TO

### INTERNATIONAL CONSORTIUM FOR HEALTH

Schedule D (Form 990)	2014	JO	JTCOMES	MEASURE	MENT,	INC.		46-0854621	Page 5
Schedule D (Form 990) Part XIII   Supple	ment	al Informat	i <b>on</b> (continue	ed)					
EXAMINATION	вч	TAXING	AUTHOR	ITIES.					
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432055 10-01-14

#### SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

#### Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

Name of the organization

INTERNATIONAL CONSORTIUM FOR HEALTH

OUTCOMES MEASUREMENT, INC. **Employer identification number** 

46-0854621

Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... Yes No

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

3 Activities per Region. (T	ne following Part	I, line 3 table ca	an be duplicated if additional space is	needed.)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
EUROPE (INCLUDING				UK PAYROLL AND	
ICELAND & GREENLAND)	1	3	PROGRAM SERVICES	CONSULTANTS	169,434.
3 a Sub-total	1	3			169,434
<b>b</b> Total from continuation					_
sheets to Part I c Totals (add lines 3a	0	0			0.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
2 Enter total number of	recipient organizatio	ns listed above that are	recognized as charities by the	foreign country	, recognized as tax-e	xempt by		1	
the IRS, or for which t	he grantee or couns	el has provided a section	n 501(c)(3) equivalency letter			<b>)</b>			
3 Enter total number of	Enter total number of other organizations or entities								

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement non-cash assistance non-cash assistance

## Schedule F (Form 990) 2014 Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X No

### INTERNATIONAL CONSORTIUM FOR HEALTH

46-0854621 OUTCOMES MEASUREMENT, INC. Schedule F (Form 990) 2014 Page 5 Part V | Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

#### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

INTERNATIONAL CONSORTIUM FOR HEALTH OUTCOMES MEASUREMENT, INC.

**Employer identification number** 46-0854621

Pa	art I Questions Regarding Compensation			
	<u> </u>		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	1	1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denenis	(B)(i)-(D)	reported as deferred in prior Form 990
(1) JENS DEERBERG-WITTRAM	(i)	179,165.	0.	0.	0.	0.	179,165.	0.
PRES (THRU 9/14)/DIR (EFF 9/14)	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
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	(ii)							
	[(II)						l	L

Int III Supplemental Information  vide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any add	ditional information.

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

uestions on ation.

► Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

INTERNATIONAL CONSORTIUM FOR HEALTH OUTCOMES MEASUREMENT, INC.

Employer identification number 46-0854621

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

RELEVANT MEDICAL CONDITIONS...AND DRIVE ADOPTION OF THESE MEASURES

WORLDWIDE TO UNLOCK THE POTENTIAL OF VALUE-BASED HEALTH CARE

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THE HEART OF THE ORGANIZATION'S WORK IS THE DEVELOPMENT OF ICHOM

STANDARD SETS, WHICH ARE THE UNIVERSAL SETS OF OUTCOMES AND ASSOCIATED

RISK FACTORS FOR SPECIFIC MEDICAL CONDITIONS. ICHOM DEVELOPS THE

STANDARD SETS COLLABORATIVELY, BRINGING TOGETHER LEADING PHYSICIANS,

REGISTRIES AND PATIENT REPRESENTATIVES FROM ALL OVER THE GLOBE AND THEN

DRIVES THE ADOPTION OF THESE STANDARDS TO ENABLE HEALTH CARE PROVIDERS

GLOBALLY TO COMPARE, LEARN, AND IMPROVE.

IN NOVEMBER 2013, ICHOM LAUNCHED ITS FIRST FOUR STANDARD SETS FOR CATARACTS, CORONARY ARTERY DISEASE, LOCALIZED PROSTATE CANCER, AND LOW DURING 2014, EIGHT ADDITIONAL STANDARD SETS WERE COMPLETED BACK PAIN. FOR THE FOLLOWING CONDITIONS: PARKINSON'S DISEASE, ADVANCED PROSTATE CANCER, LUNG CANCER, HIP AND KNEE OSTEOARTHRITIS, MACULAR DEGENERATION, DEPRESSION AND ANXIETY, CLEFT LIP AND PALATE, AND STROKE. STANDARD SETS ARE DEVELOPED BY WORKING GROUPS OF LEADING PHYSICIANS, PATIENT REPRESENTATIVES AND REGISTRIES FROM ALL OVER THE WORLD. ICHOM FACILITATES A SIX TO EIGHT MONTHS PROCESS TO DEFINE A STANDARD SETS OF 10 TO 15 OUTCOMES. BY 2017, THE ORGANIZATION AIMS TO HAVE COMPLETED SETS FOR MORE THAN 50 OF THE WORLD'S MOST BURDENSOME CONDITIONS.

FORM 990, PART VI, SECTION A, LINE 2:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 432211 08-27-14

Schedule O (Form 990 or 990-EZ) (2014)

Name of the organization INTERNATIONAL CONSORTIUM FOR HEALTH **Employer identification number** OUTCOMES MEASUREMENT, INC. 46-0854621 ONE OF THE ORGANIZATION'S OFFICERS, CALEB STOWELL, IS AN EMPLOYEE AT HARVARD BUSINESS SCHOOL'S INSTITUTE FOR STRATEGY AND COMPETITIVENESS, AT WHICH MICHAEL PORTER, ONE OF ICHOM'S BOARD MEMBERS, IS THE DIRECTOR. FORM 990, PART VI, SECTION B, LINE 11: THE BOARD OF DIRECTORS REVIEWS AND APPROVES THE FORM 990 PRIOR TO ITS FILING. THE FORM 990 WAS THEN AUTHORIZED AND SIGNED BY THE ORGANIZATION'S VP OF IMPLEMENTATION. FORM 990, PART VI, SECTION B, LINE 12C: THE BOARD OF DIRECTORS REQUIRES AN ANNUAL DECLARATION FROM ALL BOARD MEMBERS AND SENIOR MANAGEMENT AS TO THE EXISTENCE AND DISCLOSURE OF ANY POTENTIAL CONFLICTS OF INTEREST. THE BOARD MEMBERS SIGN A DISCLOSURE ANY POTENTIAL CONFLICTS ARE DISCUSSED BY THE DIS-INTERESTED STATEMENT. BOARD MEMBERS, WHILE THE PARTY IN POTENTIAL CONFLICT IS REQUIRED TO LEAVE THE ROOM. BOARD MEETING MINUTES WILL DOCUMENT THE DISCUSSION AND DECISION MAKING PROCESS. IN THE EVENT OF A POTENTIAL CONFLICT, PROCEDURES TO OBTAIN COMPETITIVE BIDS AND DILIGENCE ON FAIR MARKET VALUE WILL BE ESTABLISHED. FORM 990, PART VI, SECTION C, LINE 19: UPON REQUEST. FORM 990, PART IX, LINE 11G, OTHER FEES: RESEARCH FELLOW: PROGRAM SERVICE EXPENSES 5,469. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 5,469.

432212 08-27-14

Name of the organization INTERNATIONAL CONSORTIUM FOR HEALTH OUTCOMES MEASUREMENT, INC.	Employer identification number 46-0854621
PAYROLL FEES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	4,209.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	4,209.
HOMELAND SECURITY FEES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	4,100.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	4,100.
PROGRAM CONSULTANTS:	
PROGRAM SERVICE EXPENSES	144,787.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	9,901.
TOTAL EXPENSES	154,688.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	168,466.

#### Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 ·

OMB No. 1545-1709

• If y	ou ar	e filing for an Automatic 3-Month Extension, complet	te only Pa	rt I and check this box		<b>&gt;</b>	X	
• If y	ou ar	e filing for an Additional (Not Automatic) 3-Month Ext	tension, c	complete only Part II (on page 2 of	this form).			
Do no	ot cor	mplete Part II unless you have already been granted a	an automa	tic 3-month extension on a previous	sly filed Fo	rm 8868.		
		; <b>filing <sub>(e-file)</sub> .</b> You can electronically file Form 8868 if y					ooration	
requi	red to	o file Form 990-T), or an additional (not automatic) 3-mor	nth extens	sion of time. You can electronically f	ile Form 8	868 to request an	extension	
of tim	e to 1	file any of the forms listed in Part I or Part II with the exc	ception of	Form 8870, Information Return for	Transfers /	Associated With C	ertain	
Perso	nal E	Benefit Contracts, which must be sent to the IRS in paper	er format	(see instructions). For more details	on the elec	ctronic filing of this	form,	
visit v	vww.i	rs.gov/efile and click on e-file for Charities & Nonprofits.	-					
Par	tΙ	Automatic 3-Month Extension of Time	. Only s	submit original (no copies ne	eded).			
A cor	porat	ion required to file Form 990-T and requesting an auton	natic 6-mc	onth extension - check this box and	complete			
Part I	only						•	
All oti	her co	orporations (including 1120-C filers), partnerships, REM	ICs, and t	rusts must use Form 7004 to reques	st an exten	sion of time		
to file	inco	me tax returns.			Enter file	er's identifying nu	mber	
Туре	or	Name of exempt organization or other filer, see instruc	ctions.		Employe	r identification num	ber (EIN) or	
print		INTERNATIONAL CONSORTIUM FO	OR HEA	ALTH				
		OUTCOMES MEASUREMENT, INC.				46-08546	21	
File by due da		Number, street, and room or suite no. If a P.O. box, se	ee instruc	tions.	Social se	curity number (SS	N)	
filing yo	our	14 ARROW STREET, NO. 11					,	
return. instruc		City, town or post office, state, and ZIP code. For a fo	reign add	lress, see instructions.	•		_	
		CAMBRIDGE, MA 02138	· ·					
	-							
Enter	the F	Return code for the return that this application is for (file	a separa	te application for each return)			0 1	
			•	,				
Appli	catio	n	Return	Application			Return	
ls Fo	r		Code	Is For			Code	
Form	990	or Form 990-EZ	01	Form 990-T (corporation) 07				
Form	990-	BL	02	Form 1041-A				
Form	4720	(individual)	03	Form 4720 (other than individual)				
Form	990-1	PF	04	Form 5227				
Form	990-	T (sec. 401(a) or 408(a) trust)	05	Form 6069				
Form	990-	T (trust other than above)	06	Form 8870				
		JESS AISENBREY,	, VP (	OF IMPLEMENTATION				
• Th	e boo	oks are in the care of <b>14 ARROW STREET</b>	r, No	• 11 - CAMBRIDGE,	MA 02	138		
		one No. ► (617) 7 <del>14-3294</del>		Fax No. ▶			_	
		ganization does not have an office or place of business	s in the Ur	nited States, check this box			•	
		for a Group Return, enter the organization's four digit (					check this	
box ]		☐ . If it is for part of the group, check this box ▶		· · · · · · · · · · · · · · · · · · ·		•		
1		uest an automatic 3-month (6 months for a corporation						
				tion return for the organization name		The extension		
	is for	r the organization's return for:	-	-				
	ightharpoonup	X calendar year 2014 or						
	ightharpoons	tax year beginning	, an	d ending				
						_		
2	If the	e tax year entered in line 1 is for less than 12 months, cl	heck reas	on: Initial return	Final retur	n		
		Change in accounting period						
За	If thi	s application is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6069,	enter the tentative tax, less any				
	nonr	refundable credits. See instructions.			3a	\$	0.	
b	If thi	s application is for Forms 990-PF, 990-T, 4720, or 6069	, enter an	y refundable credits and				
		nated tax payments made. Include any prior year overp			3b	\$	0.	
С	Bala	ince due. Subtract line 3b from line 3a. Include your pa	yment wit	h this form, if required,				
	by u	sing EFTPS (Electronic Federal Tax Payment System).	See instru	ctions.	3с	\$	0.	
Cauti		f you are going to make an electronic funds withdrawal			3453-EO ar	nd Form 8879-EO f	or payment	
instru	ction	9						

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2014)

LHA